

Western Digital - Sustainability

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Western Digital Sustainability

Innovating through technology to positively impact the future.



Minimize our environmental footprint



Act sustainably and inclusively, empower our stakeholders, influence our eco-system



Embrace and embed sustainability in all decision-making

Our Sustainability Targets

2020 (SBTi) – Targets vs. 2022 base

Reduce emissions in operations 42% by 2030

- **Scope 1:** chemicals, fuel, gases, refrigerants
- **Scope 2:** electricity

Reduce emissions 50% by 2030

- **Scope 3:** Use phase (customer use) per petabyte

2023 – Targets per 2020 base

Revise/restructure

- **Net Zero** emissions in scope 1 & 2 (all ops) **by 2032**
- Reduce per-PB use-phase (scope 3) emissions 50% **by 2030**

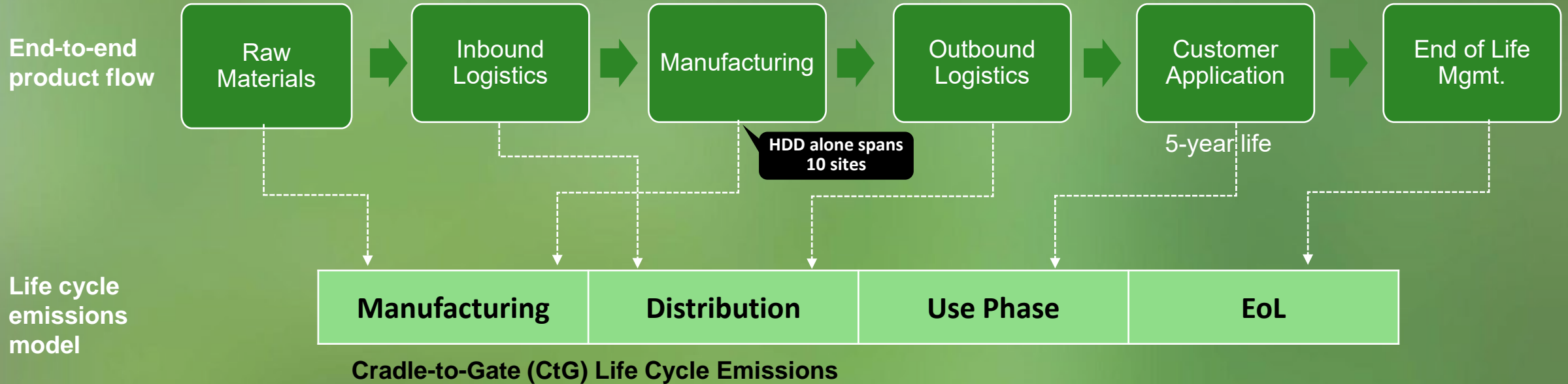
New Milestones

- Run global operations on 100% renewable energy **by 2030**
- Reduce water withdrawals by 20% **by 2030**
- Divert >95% of our waste from landfills **by 2030**

Progress Report

- About 30% operations on Renewable Energy now, with the 100% goal by 2030
- Reduced scope 1 & 2 emissions by 20% as of FY23 (vs. the FY2020 target)
- Seeing some very encouraging Scope 3 reductions in concert with partners
- Water and waste goals ahead of targets

Reducing Life Cycle Emissions

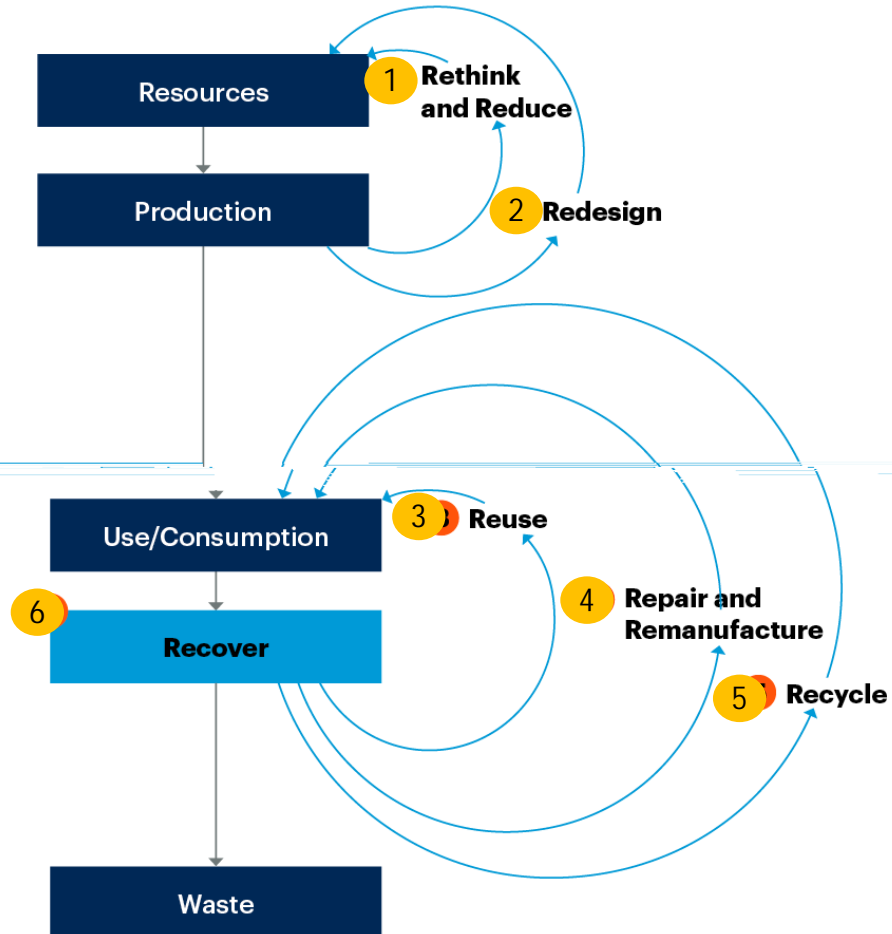


Life Cycle Comments

- Datacenter customers driving to 100% RE so Use Phase activity will decrease
- Manufacturing emissions will become the main effort: Conservation & RE is the focus
- Also working on outbound freight and other transport
- And seeing up to 90% in EoL, in partnerships

We know that circularity is about Value Creation

Circular Economy and Additive Value

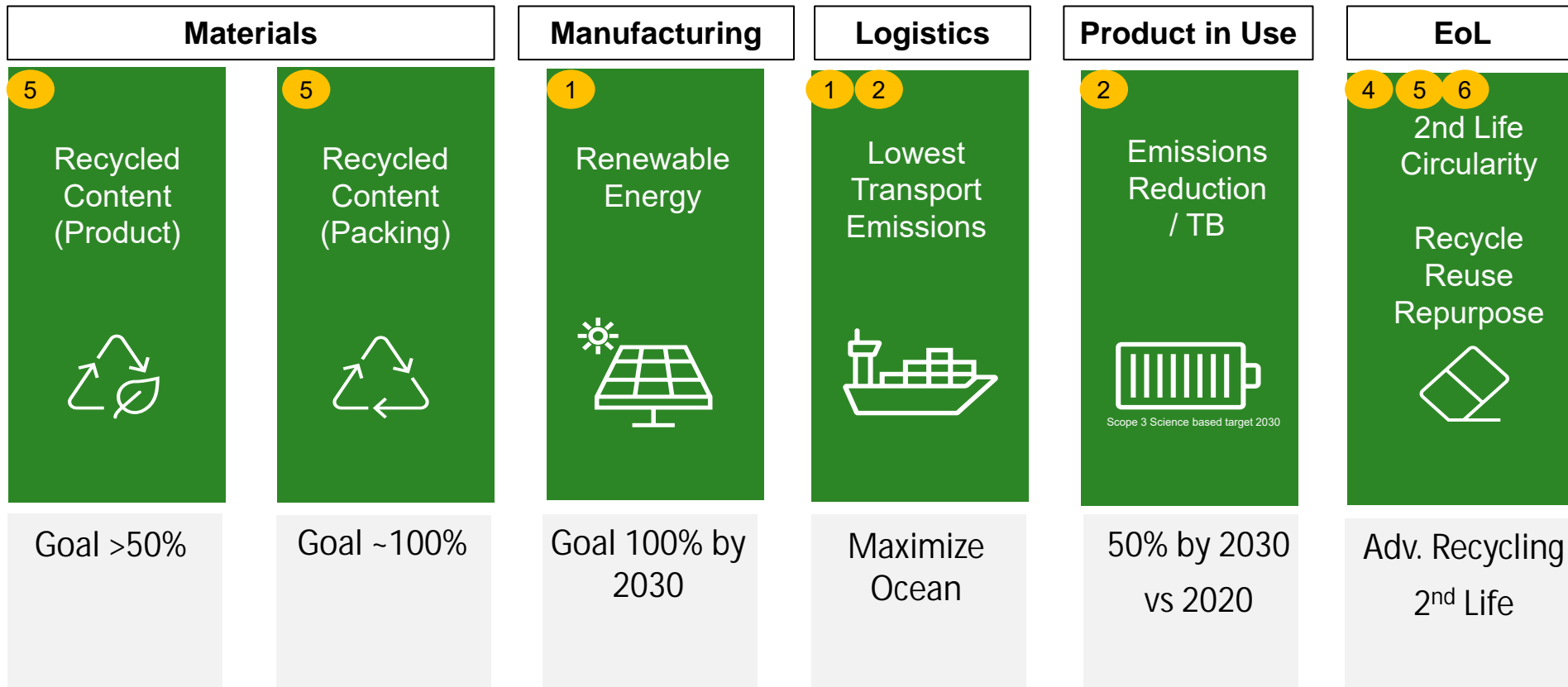


Linear Economy is not Sustainable

- We consume **1.75x** natural resources that the earth is capable of regenerating
- EU regulatory actions to encourage circularity: Circular Economy Action Plan (CEAP)
- Interesting developments in US on “right to repair”

WD is in process of integrating all aspects of circularity into product roadmaps

We are executing towards a Greener Product portfolio



- 1 Rethink & reduce
- 2 Redesign
- 3 Reuse
- 4 Repair & remanufacture
- 5 Recycle
- 6 Recover

Sustainability as an Opportunity

End to End Value Drivers



Manage Risks

- Supply Chain Resilience
- Regulatory Compliance
- Customer Sentiment
- Investor Sentiment

Reduce Cost

- Raw Materials & Waste Disposal
- Operational Efficiency
- Talent Engagement
- Cost of Capital (Investors)

Grow Revenue

- Product & Service Innovation
- Customer Loyalty
- Price Premium Offsets

THANK YOU



Western Digital